



Mark Farrell,
Mayor

Greg Wagner,
Chief Financial Officer

MEMORANDUM

February 27, 2017

TO: President Ed Chow and Honorable Members of the Health Commission
 FROM: Greg Wagner, Chief Financial Officer *GW*
 THROUGH: Barbara Garcia, Health Director
 RE: Revenue and Expenditure Projection Report – 2nd Quarter FY 2017-18

This report presents the second quarter projection of revenues and expenditures for the Department of Public Health for fiscal year 2017-18. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2017. Figures reported here include projected balances based on actual revenues and expenditures as of December 31, 2018. At the end of the second quarter the department projects a net general fund surplus of \$22.8 million. Operating expenditures are above budget by \$7.3 million, and operating revenues are above budget by \$30.0 million.

Health Commissioners will note that the attached reports are formatted differently than previous quarterly financial reports. These changes are due to the City’s implementation of a new financial system, which went live in the summer of 2017. DPH used the system conversion as an opportunity to revise the structure of its chart of accounts to better reflect its organizational structure. Changes include the combination of Mental Health and Substance Abuse into a single Behavioral Health division, separating Population Health Division and Central Administration into separate divisions, and creating a division for San Francisco Health Network Administration. We have also attempted to simplify the presentation to include only the most relevant data. We welcome Commissioners’ feedback on the new format.

Second Quarter Projected FY 2017-18 Surplus/(Deficit) (in Millions)

	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/(Deficit)	Revised Budget	Current Projection	Surplus/(Deficit)	Surplus/(Deficit)
HGH - Zuckergerg SF General	\$ 818.97	\$ 853.17	\$ 34.19	\$ 1,053.69	\$ 1,064.09	\$ (10.39)	\$ 23.80
HLH- Laguna Honda Hospital	\$ 173.74	\$ 173.74	\$ -	\$ 256.85	\$ 259.80	\$ (2.95)	\$ (2.95)
HPC - Primary Care	\$ 30.31	\$ 28.80	\$ (1.51)	\$ 92.15	\$ 92.27	\$ (0.12)	\$ (1.63)
HBH - Behavioral Health	\$ 227.75	\$ 224.95	\$ (2.80)	\$ 394.34	\$ 390.34	\$ 4.00	\$ 1.20
HJH - Jail Health	\$ 0.68	\$ 0.68	\$ -	\$ 35.73	\$ 34.59	\$ 1.14	\$ 1.14
HHH - Home Health	\$ 2.27	\$ 2.41	\$ 0.14	\$ 8.62	\$ 8.76	\$ (0.14)	\$ 0.00
HNS - Health Network	\$ 156.49	\$ 156.49	\$ -	\$ 218.59	\$ 219.29	\$ (0.70)	\$ (0.70)
HPH - Public Health Division	\$ 31.39	\$ 31.39	\$ -	\$ 77.13	\$ 73.13	\$ 4.00	\$ 4.00
HAD - Central Administration	\$ 58.22	\$ 58.22	\$ -	\$ 209.52	\$ 211.62	\$ (2.10)	\$ (2.10)
Total	\$ 1,499.83	\$ 1,529.85	\$ 30.02	\$ 2,346.62	\$ 2,353.89	\$ (7.26)	\$ 22.76

Zuckerberg San Francisco General Hospital: ZSFG projects a surplus of \$23.8 million compared to budget. Revenues are projected to be above budget by \$34.2 million, and expenditures are projected to be above budget by \$10.3 million. Significant variances include:

- \$27.9 million favorable variance in patient service revenues due to improved collections and higher than budgeted patient census. Med Surge and Critical Care census has averaged 197 through the first six months of the year, compared to a budgeted census of 178.
- \$8.0 million unfavorable variance in Medi-Cal Waiver revenues (PRIME/GPP). This shortfall reflects an assumption that the network will earn 90 percent of available funds under the PRIME program, compared to 97 percent assumed in the budget.
- \$14.3 million favorable variance in capitation revenues due to \$31.8 million in gross revenues over budget for the AB 85 MCE and SB 208 Seniors and Persons with Disabilities supplemental payments. These surpluses are offset by \$17.5 million in additional intergovernmental transfer payments required to draw down the supplemental funding.
- \$8.1 million unfavorable variance in salary and fringe benefits. As noted above, the hospital is experiencing an average patient census that is higher than budgeted levels. Census levels necessitate staffing above budgeted levels to meet minimum staffing requirements. Because this circumstance was unanticipated, and because it is unclear whether census will remain at these higher levels, a significant portion of the staffing need has been met with temporary and per diem personnel. This has resulted in a \$12.8 million deficit in salary spending, partially offset by a \$4.7 million savings in fringe benefits. DPH is working with the Controller's Office on legislation requesting that the Board of Supervisors re-appropriate the fringe benefit savings to partially offset the salary overage. To address the remaining shortfall, ZSFG has implemented several new processes including new layers of approvals for hiring vacant discretionary positions and a review of actual staffing levels compared to budget.

Laguna Honda Hospital: LHH projects a deficit of \$3.0 million in salary and fringe benefit costs, due to a higher-than-normal number of patients with conditions requiring 24-hour one-on-one patient coaches to ensure patient safety.

Primary Care: Primary Care projects a \$1.6 million deficit driven by capitation revenues under budget by \$2.0 million, partially offset by favorable patient service revenues.

Behavioral Health: This division combines Mental Health and Substance Abuse, which were previously reported separately. The division projects a \$1.2 million year-end surplus. Short-Doyle revenues are projected to be \$3.0 million below budget due to delays in implementation of the Drug Medi-Cal Organized Delivery System (ODS) Waiver. Expenditures are projected to be \$4.0 million below budget due to savings from delays in filling newly budgeted positions.

Jail Health Services: Jail Health shows a surplus of \$1.1 million due to a favorable variance in personnel costs.

Health at Home: Health at Home is projected to end the year on budget.

Health Network Services: In previous financial reporting, Health Network Services was combined with Public Health Administration and Public Health Division. The new division includes Maternal Child and Adolescent Health, the Central Call Center, Nurse Advice Line, Whole Person Care program, and expenditures associated with administration of the Healthy San Francisco Program. It also includes intergovernmental transfer payments (IGTs) used to draw down federal funding. The division projects a deficit of \$0.7 million in personnel costs.

Public Health Division: In previous financial reporting, Public Health Division was combined with Public Health Administration and Health Network Services. Public Health Division shows a \$4.0 million year-end surplus in personnel expenditures due to delays in hiring newly budgeted positions.

Public Health Administration: In previous financial reporting, Public Health Administration was combined with Public Health Division and Health Network Services. The new division includes the central office, information technology, human resources, and other administrative costs. The division projects a \$2.1 million year-end deficit in personnel expenditures, primarily driven by accelerated hiring information technology positions. Some of these costs may be charged to the electronic health records project prior to year end, offsetting overspending in the operating fund.

Comments

- The balances projected in this report have also been assumed in the Controller's Six Month Budget Status Report, which projects year-end balance for every City Department. Accumulated positive and negative projected balances are applied to the projected General Fund deficit for the upcoming budget cycle.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$92.1 million, including potential liability of disallowed SB1128 reimbursement and greater than budgeted withholding of 1991 health and welfare realignment subventions.
- The FY 16-17 budget included appropriation authority to transfer up to \$25 million into the electronic health records project from revenues at Zuckerberg San Francisco General Hospital and Laguna Honda Hospital. This report assumes a transfer of the full \$25 million to the project.
- The department's total year-end expenditures are \$7.3 million above budget. The Mayor's Office and Controller's Office have directed the department to develop a plan to address this expenditure overage prior to year end. Actions under consideration include implementing new controls over hiring vacant positions, evaluating operating costs that are more appropriately charged to information technology or capital projects, and identifying non-operating balances to offset the shortfalls.

**SF Department of Public Health - Projection of Revenues and Expenditures - Summary
Second Quarter, Fiscal Year 2017-18**

Second Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckergerg SF General	\$ 818.97	\$ 853.17	\$ 34.19	\$ 1,053.69	\$ 1,064.09	\$ (10.39)	\$ 23.80
HLH- Laguna Honda Hospital	\$ 173.74	\$ 173.74	\$ -	\$ 256.85	\$ 259.80	\$ (2.95)	\$ (2.95)
HPC - Primary Care	\$ 30.31	\$ 28.80	\$ (1.51)	\$ 92.15	\$ 92.27	\$ (0.12)	\$ (1.63)
HBH - Behavioral Health	\$ 227.75	\$ 224.95	\$ (2.80)	\$ 394.34	\$ 390.34	\$ 4.00	\$ 1.20
HJH - Jail Health	\$ 0.68	\$ 0.68	\$ -	\$ 35.73	\$ 34.59	\$ 1.14	\$ 1.14
HHH - Home Health	\$ 2.27	\$ 2.41	\$ 0.14	\$ 8.62	\$ 8.76	\$ (0.14)	\$ 0.00
HNS - Health Network	\$ 156.49	\$ 156.49	\$ -	\$ 218.59	\$ 219.29	\$ (0.70)	\$ (0.70)
HPH - Public Health Division	\$ 31.39	\$ 31.39	\$ -	\$ 77.13	\$ 73.13	\$ 4.00	\$ 4.00
HAD - Central Administration	\$ 58.22	\$ 58.22	\$ -	\$ 209.52	\$ 211.62	\$ (2.10)	\$ (2.10)
Total	\$ 1,499.83	\$ 1,529.85	\$ 30.02	\$ 2,346.62	\$ 2,353.89	\$ (7.26)	\$ 22.76

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
December 31, 2017
(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav) Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	317.56	315.24	2.33	14.58%
2 Medicare Revenue	143.07	139.84	3.23	-4.86%
3 Short Doyle M/Cal	85.55	88.55	(3.00)	-3.67%
4 Patient Fees	2.63	2.63	-	0.00%
5 Other Patient Revenue	118.86	95.91	22.95	-8.48%
6 TOTAL PATIENT SERVICE REVENUE	<u>667.67</u>	<u>642.17</u>	<u>25.50</u>	<u>16.84%</u>
7	0	0	-	0.00%
8 OTHER OPERATING REVENUE:				
9 MAATCM	7.24	7.24	-	0.00%
10 GPP/PRIME	181.23	189.25	(8.02)	-4.24%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	16.92	16.92	-	0.00%
13 SAPT	18.40	18.40	-	0.00%
14 Capitation Fees / Health Plan Settlements	218.67	206.34	12.33	-15.90%
15 2011 Realignment	25.91	25.91	-	0.00%
16 1991 Health & Welfare Realignment	138.36	138.36	-	0.00%
17 Fees/Fines/Licenses	27.79	27.79	-	0.00%
18 Other State/Misc	10.89	10.69	0.20	0.00%
19 Revenues from Other Departments	56.25	56.25	-	0.00%
20 Multi-Year Projects	35.22	35.22	-	0.00%
21 Transfer-In	125.31	125.31	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	<u>862.18</u>	<u>857.66</u>	<u>4.52</u>	<u>-9.24%</u>
23				
24 TOTAL OPERATING REVENUE	<u>1,529.85</u>	<u>1,499.83</u>	<u>30.02</u>	<u>4.26%</u>
25				
26 OPERATING EXPENSES:				
27 Salaries	762.81	752.74	(10.07)	-13.50%
28 Mandatory Fringe Benefits	304.32	309.46	5.14	-1.57%
29 Non-Personnel Services	764.96	764.96	0.00	0.32%
30 Materials & Supplies	138.75	138.75	0.00	0.45%
31 Capital Outlay & Facility Maintenance	8.39	8.39	-	0.00%
32 Debt Service	2.85	2.85	-	0.00%
33 Services Of Other Depts	113.91	111.57	(2.34)	-3.78%
34 Annual Project Related	6.06	6.06	-	0.00%
35 Multi-Year Projects	128.52	128.52	-	0.00%
36 Transfer-Out	123.31	123.31	(0.00)	0.00%
37 TOTAL OPERATING EXPENSES	<u>2,353.89</u>	<u>2,346.62</u>	<u>(7.26)</u>	<u>-5.72%</u>
38				
39 PY Carryforwards	<u>159.78</u>	<u>159.78</u>		
40				
41 GENERAL FUND SUPPORT	<u>664.26</u>	<u>687.02</u>	<u>22.76</u>	<u>-3.31%</u>

Department of Public Health - Zuckerberg San Francisco General Hospital

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav)	
			Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	140.51	139.30	1.21	0.87%
2 Medicare Revenue	128.34	124.70	3.65	2.92%
3 Short Doyle M/Cal	6.37	6.37	-	0.00%
4 Patient Fees	-	-	-	0.00%
5 Other Patient Revenue	118.54	95.53	23.02	24.09%
6 TOTAL PATIENT SERVICE REVENUE	393.77	365.89	27.87	7.62%
7				
8 OTHER OPERATING REVENUE:				
9 MAA/TCM	5.00	5.00	-	0.00%
10 GPP/PRIME	181.15	189.17	(8.02)	-4.24%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	0.00%
13 SAPT	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	211.74	197.40	14.33	7.26%
15 2011 Realignment	-	-	-	0.00%
16 1991 Health & Welfare Realignment	46.00	46.00	-	0.00%
17 Fees/Fines/Licenses	-	-	-	0.00%
18 Other State/Misc	4.67	4.67	-	0.00%
19 Revenues from Other Departments	8.22	8.22	-	0.00%
20 Multi-Year Projects	2.62	2.62	-	0.00%
21 Transfer-In	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	459.40	453.08	6.32	1.39%
23				
24 TOTAL OPERATING REVENUE	853.17	818.97	34.19	4.17%
25				
26 OPERATING EXPENSES:				
27 Salaries	386.53	373.74	(12.79)	-3.42%
28 Mandatory Fringe Benefits	148.64	153.37	4.73	3.08%
29 Non-Personnel Services	231.95	231.95	-	0.00%
30 Materials & Supplies	91.85	91.85	-	0.00%
31 Capital Outlay & Facility Maintenance	5.71	5.71	-	0.00%
32 Debt Service	2.85	2.85	-	0.00%
33 Services Of Other Depts	61.22	58.88	(2.34)	-3.97%
34 Annual Project Related	-	-	-	0.00%
35 Multi-Year Projects	14.02	14.02	-	0.00%
36 Transfer-Out	121.31	121.31	(0.00)	0.00%
37 TOTAL OPERATING EXPENSES	1,064.09	1,053.69	(10.39)	-0.99%
38				
39 PY Carryforwards	37.68	37.68		
40				
41 GENERAL FUND SUPPORT	173.25	197.04	23.80	12.08%

Department of Public Health - Laguna Honda Hospital

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav) Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	161.29	161.29	-	n/a
2 Medicare Revenue	8.44	8.44	-	n/a
3 Short Doyle M/Cal	0.39	0.39	-	n/a
4 Patient Fees	-	-	-	n/a
5 Other Patient Revenue	0.17	0.17	-	n/a
6 TOTAL PATIENT SERVICE REVENUE	<u>170.28</u>	<u>170.28</u>	<u>0.00</u>	<u>n/a</u>
7				
8 OTHER OPERATING REVENUE:				
9 MAATCM	-	-	-	n/a
10 GPP/PRIME	0.08	0.08	-	n/a
11 EPP QIP	-	-	-	n/a
12 Healthy San Francisco - City Option Fees	-	-	-	n/a
13 SAPT	-	-	-	n/a
14 Capitation Fees / Health Plan Settlements	-	-	-	n/a
15 2011 Realignment	-	-	-	n/a
16 1991 Health & Welfare Realignment	-	-	-	n/a
17 Fees/Fines/Licenses	0.56	0.56	-	n/a
18 Other State/Misc	0.28	0.28	-	n/a
19 Revenues from Other Departments	0.26	0.26	-	n/a
20 Multi-Year Projects	0.27	0.27	-	n/a
21 Transfer-In	2.00	2.00	-	n/a
22 TOTAL OTHER OPERATING REVENUE	<u>3.46</u>	<u>3.46</u>	<u>0.00</u>	<u>n/a</u>
23				
24 TOTAL OPERATING REVENUE	<u>173.74</u>	<u>173.74</u>	<u>0.00</u>	<u>n/a</u>
25				
26 OPERATING EXPENSES:				
27 Salaries	138.44	136.72	(1.72)	-1.26%
28 Mandatory Fringe Benefits	62.50	61.27	(1.23)	-2.01%
29 Non-Personnel Services	12.54	12.54	-	n/a
30 Materials & Supplies	24.15	24.15	-	n/a
31 Capital Outlay & Facility Maintenance	1.40	1.40	-	n/a
32 Debt Service	-	-	-	n/a
33 Services Of Other Depts	15.55	15.55	-	n/a
34 Annual Project Related	1.56	1.56	-	n/a
35 Multi-Year Projects	1.67	1.67	-	n/a
36 Transfer-Out	2.00	2.00	-	n/a
37 TOTAL OPERATING EXPENSES	<u>259.80</u>	<u>256.85</u>	<u>(2.95)</u>	<u>-1.15%</u>
38				
39 PY Carryforwards	<u>10.15</u>	<u>10.15</u>		
40				
41 GENERAL FUND SUPPORT	<u>75.91</u>	<u>72.96</u>	<u>(2.95)</u>	<u>-4.05%</u>

Department of Public Health - Primary Care Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav)	
			Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	9.26	8.15	1.12	13.71%
2 Medicare Revenue	2.84	3.40	(0.56)	-16.44%
3 Short: Doyle M/Cal	-	-	-	0.00%
4 Patient Fees	-	-	-	0.00%
5 Other Patient Revenue	0.14	0.21	(0.07)	-32.58%
6 TOTAL PATIENT SERVICE REVENUE	12.25	11.76	0.49	4.16%
7				
8 OTHER OPERATING REVENUE:				
9 MAA/TCM	0.44	0.44	-	0.00%
10 GPP/PRIME	-	-	-	0.00%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	0.00%
13 SAPT	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	6.64	8.64	(2.00)	-23.16%
15 2011 Realignment	-	-	-	0.00%
16 1991 Health & Welfare Realignment	-	-	-	0.00%
17 Fees/Fines/Licenses	-	-	-	0.00%
18 Other State/Misc	1.27	1.27	-	0.00%
19 Revenues from Other Departments	3.71	3.71	-	0.00%
20 Multi-Year Projects	4.50	4.50	-	0.00%
21 Transfer-In	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	16.55	18.55	(2.00)	-10.78%
23				
24 TOTAL OPERATING REVENUE	28.80	30.31	(1.51)	-4.98%
25				
26 OPERATING EXPENSES:				
27 Salaries	51.20	50.80	(0.40)	-0.79%
28 Mandatory Fringe Benefits	20.39	20.68	0.28	1.36%
29 Non-Personnel Services	6.62	6.62	-	0.00%
30 Materials & Supplies	3.66	3.66	-	0.00%
31 Capital Outlay & Facility Maintenance	0.47	0.47	-	0.00%
32 Debt Service	-	-	-	0.00%
33 Services Of Other Depts	4.28	4.28	-	0.00%
34 Annual Project Related	-	-	-	0.00%
35 Multi-Year Projects	5.65	5.65	-	0.00%
36 Transfer-Out	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	92.27	92.15	(0.12)	-0.13%
38				
39 PY Carryforwards	2.33	2.33		
40				
41 GENERAL FUND SUPPORT	61.14	59.51	(1.63)	-2.74%

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Fav/(Unfav)			
	Projection	Revised Budget	Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	5.26	5.26	-	0.00%
2 Medicare Revenue	1.65	1.65	-	0.00%
3 Short Doyle M/Cal	78.79	81.79	(3.00)	-3.67%
4 Patient Fees	0.62	0.62	-	0.00%
5 Other Patient Revenue	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	86.32	89.32	(3.00)	-3.36%
7				
8 OTHER OPERATING REVENUE:				
9 MAA/TCM	0.80	0.80	-	0.00%
10 GPP/PRIME	-	-	-	0.00%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	0.00%
13 SAPT	18.40	18.40	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15 2011 Realignment	25.91	25.91	-	0.00%
16 1991 Health & Welfare Realignment	60.88	60.88	-	0.00%
17 Fees/Fines/Licenses	4.17	4.17	-	0.00%
18 Other State/Misc	0.20	-	0.20	0.00%
19 Revenues from Other Departments	28.17	28.17	-	0.00%
20 Multi-Year Projects	0.10	0.10	-	0.00%
21 Transfer-In	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	138.63	138.43	0.20	0.14%
23				
24 TOTAL OPERATING REVENUE	224.95	227.75	(2.80)	-1.23%
25				
26 OPERATING EXPENSES:				
27 Salaries	57.77	60.77	3.00	-4.94%
28 Mandatory Fringe Benefits	22.23	23.23	1.00	-4.30%
29 Non-Personnel Services	290.01	290.01	-	0.00%
30 Materials & Supplies	8.12	8.12	-	0.00%
31 Capital Outlay & Facility Maintenance	0.34	0.34	-	0.00%
32 Debt Service	-	-	-	0.00%
33 Services Of Other Depts	3.10	3.10	-	0.00%
34 Annual Project Related	3.61	3.61	-	0.00%
35 Multi-Year Projects	5.18	5.18	-	0.00%
36 Transfer-Out	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	390.34	394.34	4.00	-1.01%
38				
39 PY Carryforwards	67.94	67.94		
40				
41 GENERAL FUND SUPPORT	97.46	98.66	1.20	-1.22%

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Fav/(Unfav)			
	Projection	Revised Budget	Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	0.87	0.87	-	0.00%
2 Medicare Revenue	0.00	0.00	-	0.00%
3 Short Doyle M/Cal	-	-	-	0.00%
4 Patient Fees	1.94	1.94	-	0.00%
5 Other Patient Revenue	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	2.82	2.82	0.00	0.00%
7				
8 OTHER OPERATING REVENUE:				
9 MA/TCM	0.26	0.26	-	0.00%
10 GPP/PRIME	-	-	-	0.00%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	0.00%
13 SAPT	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15 2011 Realignment	-	-	-	0.00%
16 1991 Health & Welfare Realignment	-	-	-	0.00%
17 Fees/Fines/Licenses	22.49	22.49	-	0.00%
18 Other State/Misc	0.04	0.04	-	0.00%
19 Revenues from Other Departments	5.58	5.58	-	0.00%
20 Multi-Year Projects	0.20	0.20	-	0.00%
21 Transfer-In	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	28.57	28.57	0.00	0.00%
23				
24 TOTAL OPERATING REVENUE	31.39	31.39	0.00	0.00%
25				
26 OPERATING EXPENSES:				
27 Salaries	27.50	30.50	3.00	-9.84%
28 Mandatory Fringe Benefits	11.39	12.39	1.00	-8.07%
29 Non-Personnel Services	27.51	27.51	-	0.00%
30 Materials & Supplies	3.27	3.27	-	0.00%
31 Capital Outlay & Facility Maintenance	0.34	0.34	-	0.00%
32 Debt Service	-	-	-	0.00%
33 Services Of Other Depts	2.39	2.39	-	0.00%
34 Annual Project Related	0.53	0.53	-	0.00%
35 Multi-Year Projects	0.20	0.20	-	0.00%
36 Transfer-Out	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	73.13	77.13	4.00	-5.19%
38				
39 PY Carryforwards	7.29	7.29		
40				
41 GENERAL FUND SUPPORT	34.45	38.45	4.00	-10.40%

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav) Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	0.33	0.33	-	0.00%
2 Medicare Revenue	-	-	-	0.00%
3 Short Doyle M/Cal	-	-	-	0.00%
4 Patient Fees	0.07	0.07	-	0.00%
5 Other Patient Revenue	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	0.40	0.40	0.00	0.00%
7				
OTHER OPERATING REVENUE:				
9 MAA/TCM	0.01	0.01	-	0.00%
10 GPP/PRIME	-	-	-	0.00%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	16.92	16.92	-	0.00%
13 SAPT	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15 2011 Realignment	-	-	-	0.00%
16 1991 Health & Welfare Realignment	0.80	0.80	-	0.00%
17 Fees/Fines/Licenses	-	-	-	0.00%
18 Other State/Misc	4.41	4.41	-	0.00%
19 Revenues from Other Departments	8.12	8.12	-	0.00%
20 Multi-Year Projects	27.53	27.53	-	0.00%
21 Transfer-In	98.31	98.31	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	156.10	156.10	0.00	0.00%
23				
24 TOTAL OPERATING REVENUE	156.49	156.49	0.00	0.00%
25				
OPERATING EXPENSES:				
27 Salaries	27.71	27.21	(0.50)	1.84%
28 Mandatory Fringe Benefits	8.24	8.04	(0.20)	2.49%
29 Non-Personnel Services	154.43	154.43	-	0.00%
30 Materials & Supplies	0.65	0.65	-	0.00%
31 Capital Outlay & Facility Maintenance	-	-	-	0.00%
32 Debt Service	-	-	-	0.00%
33 Services Of Other Depts	0.82	0.82	-	0.00%
34 Annual Project Related	0.27	0.27	-	0.00%
35 Multi-Year Projects	27.17	27.17	-	0.00%
36 Transfer-Out	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	219.29	218.59	(0.70)	0.32%
38				
39 PY Carryforwards	18.78	18.78		
40				
41 GENERAL FUND SUPPORT	44.02	43.32	(0.70)	1.62%

Department of Public Health - Administration
STATEMENT OF REVENUE AND EXPENSES

December 31, 2017
(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav)	
Variance			% Var	
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	-	-	-	0.00%
2 Medicare Revenue	-	-	-	0.00%
3 Short Doyle M/Cal	-	-	-	0.00%
4 Patient Fees	-	-	-	0.00%
5 Other Patient Revenue	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	0.00	0.00	0.00	0.00%
7				
8 OTHER OPERATING REVENUE:				
9 MAATCM	0.73	0.73	-	0.00%
10 GPP/PRIME	-	-	-	0.00%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	0.00%
13 SAPT	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15 2011 Realignment	-	-	-	0.00%
16 1991 Health & Welfare Realignment	30.68	30.68	-	0.00%
17 Fees/Fines/Licenses	0.56	0.56	-	0.00%
18 Other State/Misc	-	-	-	0.00%
19 Revenues from Other Departments	1.25	1.25	-	0.00%
20 Multi-Year Projects	-	-	-	0.00%
21 Transfer-In	25.00	25.00	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	58.22	58.22	0.00	0.00%
23				
24 TOTAL OPERATING REVENUE	58.22	58.22	0.00	0.00%
25				
26 OPERATING EXPENSES:				
27 Salaries	47.68	46.28	(1.40)	3.03%
28 Mandatory Fringe Benefits	21.69	20.99	(0.70)	3.34%
29 Non-Personnel Services	38.61	38.61	-	0.00%
30 Materials & Supplies	3.16	3.16	-	0.00%
31 Capital Outlay & Facility Maintenance	0.10	0.10	-	0.00%
32 Debt Service	-	-	-	0.00%
33 Services Of Other Depts	25.65	25.65	-	0.00%
34 Annual Project Related	0.09	0.09	-	0.00%
35 Multi-Year Projects	74.64	74.64	-	0.00%
36 Transfer-Out	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	211.62	209.52	(2.10)	1.00%
38				
39 PY Carryforwards	14.00	14.00		
40				
41 GENERAL FUND SUPPORT	139.40	137.30	(2.10)	1.53%

Department of Public Health - Health at Home Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(in Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav) Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	0.05	0.05	-	n/a
2 Medicare Revenue	1.80	1.65	0.14	8.66%
3 Short Doyle M/Cal	-	-	-	n/a
4 Patient Fees	-	-	-	n/a
5 Other Patient Revenue	0.00	0.00	-	n/a
6 TOTAL PATIENT SERVICE REVENUE	1.84	1.70	0.14	8.42%
7				
8 OTHER OPERATING REVENUE:				
9 MAA/TCM	-	-	-	n/a
10 GPP/PRIME	-	-	-	n/a
11 EPP QIP	-	-	-	n/a
12 Healthy San Francisco - City Option Fees	-	-	-	n/a
13 SAPT	-	-	-	n/a
14 Capitation Fees / Health Plan Settlements	0.30	0.30	-	n/a
15 2011 Realignment	-	-	-	n/a
16 1991 Health & Welfare Realignment	-	-	-	n/a
17 Fees/Fines/Licenses	-	-	-	n/a
18 Other State/Misc	-	-	-	n/a
19 Revenues from Other Departments	0.27	0.27	-	n/a
20 Multi-Year Projects	-	-	-	n/a
21 Transfer-In	-	-	-	n/a
22 TOTAL OTHER OPERATING REVENUE	0.57	0.57	0.00	n/a
23				
24 TOTAL OPERATING REVENUE	2.41	2.27	0.14	6.30%
25				
26 OPERATING EXPENSES:				
27 Salaries	5.52	5.40	(0.11)	-2.11%
28 Mandatory Fringe Benefits	2.15	2.12	(0.03)	-1.41%
29 Non-Personnel Services	0.69	0.69	0.00	0.32%
30 Materials & Supplies	0.29	0.29	0.00	0.45%
31 Capital Outlay & Facility Maintenance	-	-	-	n/a
32 Debt Service	-	-	-	n/a
33 Services Of Other Depts	0.11	0.11	0.00	0.19%
34 Annual Project Related	-	-	-	n/a
35 Multi-Year Projects	-	-	-	n/a
36 Transfer-Out	-	-	-	n/a
37 TOTAL OPERATING EXPENSES	8.76	8.62	(0.14)	-1.78%
38				
39 PY Carryforwards	0.60	0.60		
40				
41 GENERAL FUND SUPPORT	5.74	5.74	0.00	0.01%

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2017

(In Millions of Dollars)

	CURRENT YEAR			
	Projection	Revised Budget	Fav/(Unfav) Variance	% Var
NET PATIENT SERVICE REVENUE:				
1 Medi-Cal Revenue	-	-	-	0.00%
2 Medicare Revenue	-	-	-	0.00%
3 Short Doyle M/Cal	-	-	-	0.00%
4 Patient Fees	-	-	-	0.00%
5 Other Patient Revenue	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	0.00	0.00	0.00	0.00%
7				
OTHER OPERATING REVENUE:				
9 MAA/TCM	-	-	-	0.00%
10 GPP/PRIME	-	-	-	0.00%
11 EPP QIP	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	0.00%
13 SAPT	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15 2011 Realignment	-	-	-	0.00%
16 1991 Health & Welfare Realignment	-	-	-	0.00%
17 Fees/Fines/Licenses	-	-	-	0.00%
18 Other State/Misc	0.03	0.03	-	0.00%
19 Revenues from Other Departments	0.65	0.65	-	0.00%
20 Multi-Year Projects	-	-	-	0.00%
21 Transfer-In	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	0.68	0.68	0.00	0.00%
23				
24 TOTAL OPERATING REVENUE	0.68	0.68	0.00	0.00%
25				
OPERATING EXPENSES:				
27 Salaries	20.47	21.32	0.85	3.99%
28 Mandatory Fringe Benefits	7.09	7.38	0.29	3.96%
29 Non-Personnel Services	2.59	2.59	-	0.00%
30 Materials & Supplies	3.61	3.61	-	0.00%
31 Capital Outlay & Facility Maintenance	0.03	0.03	-	0.00%
32 Debt Service	-	-	-	0.00%
33 Services Of Other Depts	0.81	0.81	-	0.00%
34 Annual Project Related	-	-	-	0.00%
35 Multi-Year Projects	-	-	-	0.00%
36 Transfer-Out	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	34.59	35.73	1.14	3.20%
38				
39 PY Carryforwards	1.02	1.02		
40				
41 GENERAL FUND SUPPORT	32.89	34.03	1.14	3.36%